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OBARA & COMPANY LLP

CHARTERED PROFESSIONAL ACCOUNTANTS

Dustin Clark, CPA, CA*

INDEPENDENT AUDITOR'S REPORT

To the Members of Downtown Victoria Business Association

Report on the Financial Statements

Opinion

We have audited the financial statements of Downtown Victoria Business Association (the Association), which comprise the statement of financial position as at December 31, 2020, and the statements of changes in net assets, revenues and expenses and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at December 31, 2020, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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* Denotes professional corporation

Independent Auditor's Report to the Members of Downtown Victoria Business Association (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act of British Columbia, we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements in accordance with Canadian Accounting Standards for Not-for-profit Organizations have been applied on a basis consistent with that of the preceding year.

Obara & Company LLP

Victoria, B.C. May 26, 2021

Chartered Professional Accountants



Statement of Financial Position

December 31, 2020

	2020	2019
ASSETS		
CURRENT		
Cash	\$ 76,408	\$ 50
Accounts receivable (Note 10)	66,404	9,422
Goods and services tax recoverable	10,339	35,546
Prepaid expenses	 17,293	10,096
	170,444	55,114
CAPITAL ASSETS (Note 3)	 491,632	655,044
	\$ 662,076	\$ 710,158
LIABILITIES		
CURRENT		
Line of credit (Note 4)	\$ -	\$ 48,696
Accounts payable and accrued liabilities	101,120	284,826
WorkSafe BC payable	559	683
Current portion of long term debt (Note 5)	 100,000	 -
	201,679	334,205
LONG TERM DEBT (Note 5)	 300,000	300,000
	 501,679	634,205
NET ASSETS		
Operating Fund	68,765	(279,091)
Invested in Capital Assets	 91,632	355,044
	160,397	 75,953
	\$ 662,076	\$ 710,158

ON BEHALF OF THE BOARD

_____ Director

_____ Director

See notes to financial statements

Statement of Changes in Net Assets Year Ended December 31, 2020

	Operating Fund	Invested in apital Assets	2020	2019
NET ASSETS - BEGINNING OF YEAR Amortization of capital assets Long term debt advance, net Excess of revenues over expenses	\$ (279,091) 163,412 100,000 84,444	\$ 355,044 \$ (163,412) (100,000) -	75,953 - - 84,444	\$ 39,311 - - 36,642
NET ASSETS - END OF YEAR	\$ 68,765	\$ 91,632 \$	160,397	\$ 75,953

Statement of Revenues and Expenses

Year Ended December 31, 2020

	2020		2019
REVENUES	¢ 1 102 0	304 \$	1 262 025
City of Victoria Business Improvement Area Levy Grants and subsidies (Note 10)	\$ 1,103,8 90, ⁻		1,262,035 60,724
Rental, sponsorship and Clean Team recoveries		35	00,724
Membership fees		000	- 750
Interest income		03	4,398
Event revenue	_	05	11,556
	1,201,2	207	1,339,463
EXPENSES			
ADMINISTRATION			
AGM expense		043	4,992
Amortization	163,4		167,389
Computer and software		46	11,144
Conferences		836	10,633
Insurance		926	5,217
Interest and bank charges	19,8		9,366
Memberships, dues and subscriptions	-	344	525
Hospitality		578	4,554
Networking and partnerships		501	2,842
Office Deriving and outp		122	11,475
Parking and auto	-	616	6,424
Professional fees	26,		26,408
Rent	26,8		23,399
Research Stratagic planning	14,	10	13,900
Strategic planning	-	556	1,475 4,758
Telephone and communications Training	-	336 347	4,750
Wages and benefits - Administration	187,2		175,999
Wages and benefits - Administration	481,0		481,919
			,
CLEAN, SAFE AND BEAUTIFUL Capital investment and improvements	18,0)87	11,216
Clean Team expenses	33,	307	21,018
Police initiatives		281	380
Wages and benefits - Clean Team	173,	′ 56	144,767
	225,4	31	177,381
EVENTS			
Buskers Festival	-		117,228
Car Free Day	10,0		45,999
Christmas	66,	64	80,279
Comic Con	-		2,327
Festivals and events sponsorship	58,	666	54,966
Street activation	•		1,298
Wages and benefits - Events	27,9		69,061
	163,)36	371,158

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Statement of Revenues and Expenses (continued)

Year Ended December 31, 2020

	2020	2019
MARKETING		
Advertising and media	128,527	29,405
Branding and promotional	32,482	59,342
DVBA event marketing	4,085	46,819
DVBA renewal	-	1,314
Grants	-	7,927
Operations and web management	6,092	10,118
Wages and benefits - Marketing	76,023	117,438
	247,209	272,363
	1,116,763	1,302,821
EXCESS OF REVENUES OVER EXPENSES	<u>\$ 84,444</u>	\$ 36,642

Statement of Cash Flows

Year Ended December 31, 2020

	2020	2019
OPERATING ACTIVITIES Excess of revenues over expenses	\$ 84,444	\$ 36,642
Item not affecting cash: Amortization	 163,412	167,389
	 247,856	204,031
Changes in non-cash working capital: Accounts receivable Goods and services tax recoverable Prepaid expenses Accounts payable and accrued liabilities WorkSafe BC payable Deferred contributions	 (56,982) 25,207 (7,197) (183,706) (124) -	(665) (25,316) 670 214,824 113 (185,213)
	 (222,802)	4,413
Cash flow from operating activities	 25,054	208,444
INVESTING ACTIVITY Purchase of capital assets	 -	(788,742)
FINANCING ACTIVITY Advance of long term debt	 100,000	300,000
INCREASE (DECREASE) IN CASH FLOW	125,054	(280,298)
Cash (deficiency) - beginning of year	 (48,646)	231,652
CASH (DEFICIENCY) - END OF YEAR	\$ 76,408	\$ (48,646)
CASH (DEFICIENCY) CONSISTS OF: Cash Line of credit	\$ 76,408 -	\$ 50 (48,696)
	\$ 76,408	\$ (48,646)

1. PURPOSE OF THE ASSOCIATION

The Downtown Victoria Business Association (the "Association") was incorporated under the Societies Act of British Columbia to enhance the "Downtown Victoria Business Improvement Area". The Association is a not-for-profit organization under the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for notfor-profit organizations.

Fund accounting

Revenues and expenses related to program delivery and administrative activities are reported in the Operating Fund.

The Invested in Capital Assets Fund reports the assets, liabilities, revenues, and expenses related to the Association's capital assets.

Revenue recognition

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Revenues are in the form of a levy from the City of Victoria, grants, subsidies, event revenue, membership fees, interest, rental, sponsorship and Clean Team recoveries. Contributions are recognized when assurance of collection exists.

Capital assets

Purchased capital assets are recorded at cost. If determinable, contributed capital assets are recorded at fair market value at the date of contribution. Capital assets are amortized over their estimated useful lives at the following rates and methods:

Computer equipment	30%	declining balance method
Equipment	20%	declining balance method
Furniture and fixtures	20%	declining balance method
Interactive light display	3 years	straight-line method
Leasehold improvements	5 years	straight-line method
Lights of Wonder	5 years	straight-line method
Website	4 years	straight-line method

Contributed services

The Association receives assistance from volunteers in carrying out its service delivery activities. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for notfor-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates.

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. As at December 31, 2020, it is management's opinion that the Association is not exposed to significant credit, liquidity, market, currency or interest rate risks.

3. CAPITAL ASSETS

	 Cost	 cumulated	N	2020 et book value	Ν	2019 let book value
Computer equipment Equipment Furniture and fixtures Interactive light display Leasehold improvements Lights of Wonder Website	\$ 27,754 60,856 11,686 25,000 40,655 783,340 10,911	\$ 22,464 46,740 9,464 25,000 40,655 313,336 10,911	\$	5,290 14,116 2,222 - - 470,004 -	\$	7,558 17,645 2,778 - 391 626,672 -
	\$ 960,202	\$ 468,570	\$	491,632	\$	655,044

4. LINE OF CREDIT

The Association has a credit facility with an approved operating line that can be drawn upon to a maximum of \$500,000 for day to day operations and bears interest at the prime rate.

5. LONG TERM DEBT

 2020		2019
\$ 400,000 (100,000)	\$	300,000
\$ 300,000	\$	300,000
\$ 100,000 100,000 100,000 100,000 400,000		
<u>\$</u>	<pre>\$ 400,000 (100,000) \$ 300,000 \$ 100,000 100,000 100,000</pre>	<pre>\$ 400,000 \$ (100,000) \$ 300,000 \$ \$ 100,000 100,000 100,000 100,000</pre>

6. COMMITMENTS AND CONTINGENCIES

The City of Victoria Business Improvement Bylaw

The City of Victoria Business Improvement Area Bylaw, 2019 (19-045) was re-established January 1, 2020. Any unspent funds at the earlier of the expiry of the Bylaw, December 31, 2024, or the dissolution of the Association, must be returned to the City of Victoria after payment of any debts lawfully incurred by the Association in relation to a "business promotion scheme". If the Downtown Victoria Business Improvement Area Service is renewed or extended beyond the term provided for under this Bylaw, and if the DVBA continues to comply with the conditions set out in the Bylaw, the Association may request of the Council that any unexpended portion of a DVBA grant be retained by the Association to use for a business promotion scheme after the expiry of this Bylaw, subject to any terms and conditions Council may impose.

Premises Lease

The Association entered into a 5 year lease of the premises from January 1, 2020 until December 31, 2024. The Association is committed to make lease payments of \$1,808.33 before GST per month from January 1, 2020 to December 31, 2021 then \$1,898.75 before GST per month from January 1, 2022 to December 31, 2024.

The future annual amounts will be:

2021 2022 2023 2024	\$ 21,700 22,785 22,785 22,785
	\$ 90,055

7. RELATED PARTY TRANSACTIONS

In 2020 no supplies or services were purchased from companies managed by the Association's directors.

In 2019 the Association purchased \$3,731 of supplies and services from companies managed by a few of the Association's directors. These transactions occurred in the normal course of operations and were recorded at the fair value at the date of the purchases.

8. ECONOMIC DEPENDENCE AND GOING CONCERN

The Association receives the majority of its revenues pursuant to a funding arrangement with the City of Victoria. The contract with the City was re-established for 5 years ending December 31, 2024. Without continued support of the downtown property and business owners through a levy collected by the City of Victoria, the Association would not be able to continue its operations.

9. EMPLOYEE REMUNERATION

The British Columbia Societies Act includes a requirement for the Association to disclose the remuneration, inclusive of salaries and benefits, paid to its directors, and certain employees and contractors who are paid at least \$75,000. For the fiscal year ending December 31, 2020, the Association paid remuneration of \$105,086 to one employee. No remuneration was paid to the Association's directors.

10. COVID-19 IMPACT ON OPERATIONS

In March 2020, the World Health Organization declared a global pandemic due to the novel coronavirus (COVID-19). The situation is constantly evolving, and the measures put in place are having multiple impacts on local, provincial, national and global economies.

Management has responded to the pandemic operationally by applying for various government subsidies, restricting building access to the public, reducing discretionary spending, and implementing work arrangements for staff in order to reduce the spread of COVID-19. Events that were originally scheduled to occur in person have been moved to a digital delivery model or cancelled.

During the year the Association recognized \$72,165 in funding from the Federal Government. \$8,860 for the 10% Temporary Wage Subsidy for Employers and \$63,305 under the Western Diversification Program. Included in accounts receivable at December 31, 2020 is \$63,305 for the support earned under the Western Diversification Program.

The financial position and results of operations as of, and for the year ended, December 31, 2020 have captured the impact of these events. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Association for future periods.

11. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.